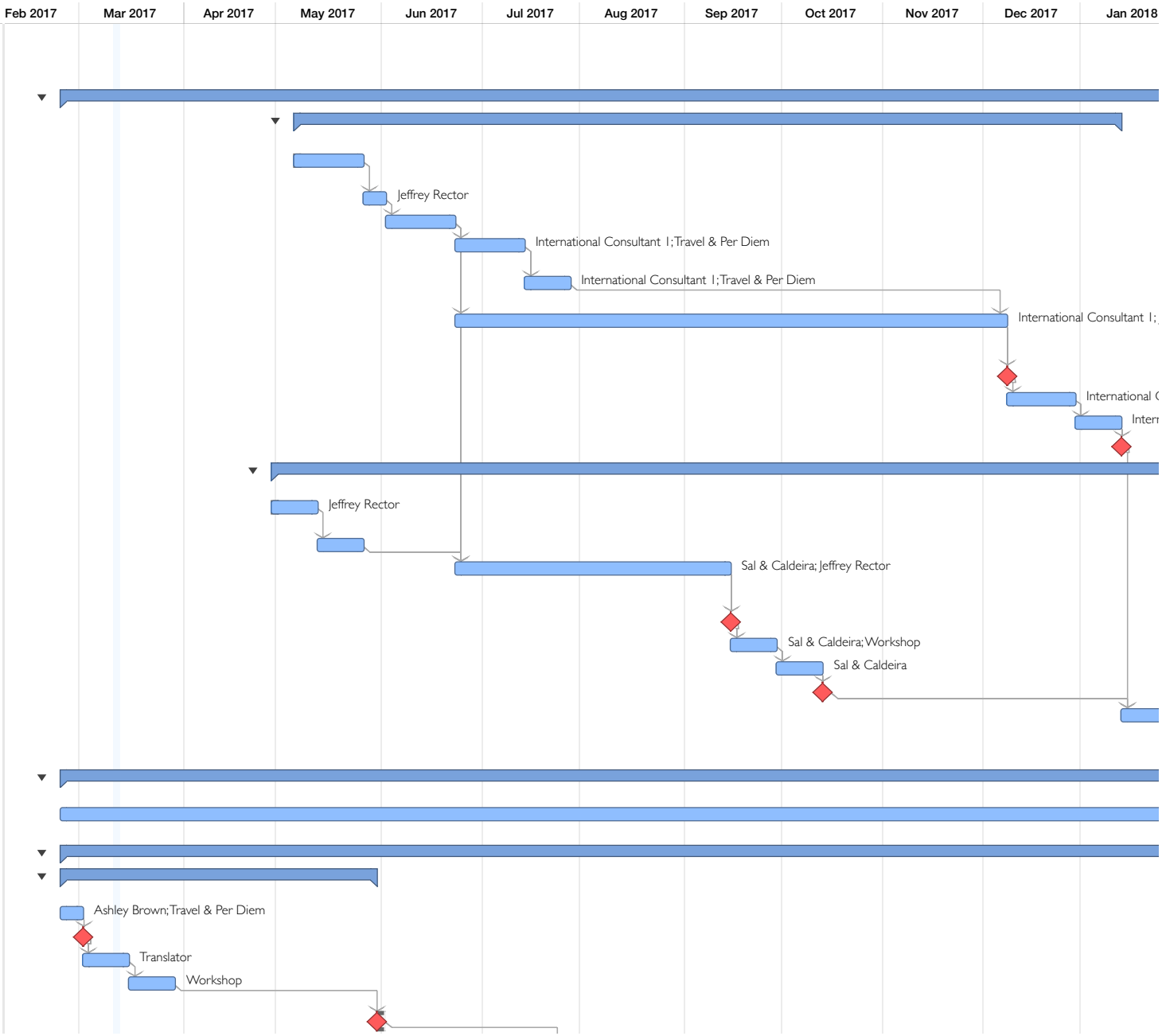
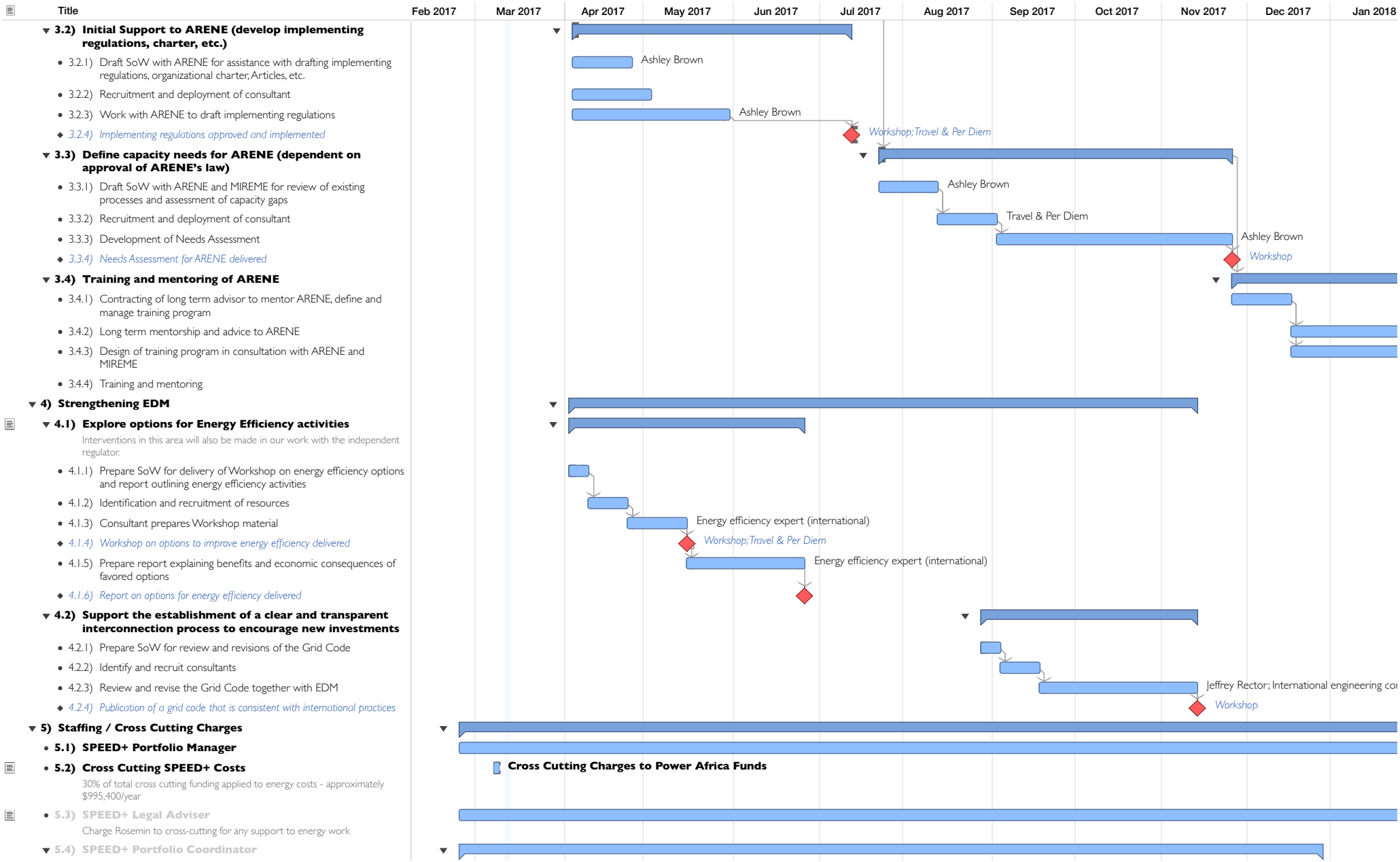
Title	Feb 2017	Mar 2017	Apr 2017	May 2017	Jun 2017	Jul 2017	Aug 2017	Sep 2017	Oct 2017	Nov 2017	Dec 2017	Jan 2018
1) On-grid IPP law, regulatory, and transaction support												
1.1) Implement REFIT												
1.1.1) Draft SoW to finalize REFIT implementing regulations	Jeffrey Rector											
1.1.2) Identify and select consultants to finalize REFIT implementing regulations												
1.1.3) Review of REFIT regulations, current tariff table and Form Documents (PPA, site control and insularly project documents) in partnership with stakeholders and advocacy for approval		Jeffrey Rector; Taciana Lopez; Workshop; Travel & Per Diem										
1.1.4) Draft REFIT regulations, tariff table and template documents delivered												
1.1.5) Advocacy and Support to Government to approve new regulations and tariff tables								Jeffrey Rector; Taciana Lopez; Worksh				
1.1.6) REFIT is implemented												
1.1.7) Support to at least two REFIT pilot projects												
1.1.8) At least one REFIT pilot reaches financial close (signing of PPA)												
1.2) Transaction support for pilot IPPs												
1.2.1) Identification of 2 to 3 projects that can be supported in discussion with stakeholders (Inhambane wind farm is one)												
1.2.2) Definition of a SoW for a transaction adviser(s)		Jeffrey Rector										
1.2.3) Identification and recruitment of consultant												
1.2.4) Provision of transaction support							Jeffrey Rector; Rosemin Faquir					
1.2.5) At least one project reaches financial close (signing of PPA)												
1.3) Support clarification of legal framework for on-grid IPPs												
1.3.1) Preparation of a new on-grid legislation conducive to investments (electricity law, PPP and other)												
1.3.1.1) Draft of SoW for assignment and get approvals	Jeffrey Rector											
1.3.1.2) Agreement with Stakeholders on the need to harmonize legislative framework and on the principles for reform		Jeffrey Rector										
1.3.1.3) Approval of SoW for report on legislative framework by USAID												
1.3.1.4) Identification and recruitment of consultant												
1.3.1.5) Report on issues with Electricity law, PPP and other legislation and recommendations for amendments based on agreed principles						International Lawyer 1; Sal & Caldeira						
1.3.1.6) White Paper on amendment of legal framework for on-grid delivered												
1.3.1.7) Organization of workshop with stakeholders on the findings of white paper and to agree on principles for reform							International Lawyer 1; Sal & Caldeira; Workshop					
1.3.1.8) Workshop on white paper for on-grid legal reforms delivered							*International Lawyer 1; Sal & Caldeira*					
1.3.1.9) Drafting of new legislation								International Lawyer 1; Sal & Caldeira				
1.3.1.10) New draft legislation for on-grid delivered								*Workshop*				
1.3.1.11) Support to MIREME to advocate and present new legislation to Cabinet											International Lawyer 1; Sal &	
1.3.1.12) New legislation for on-grid is approved by Cabinet												
1.3.1.13) MIREME submits new legislation to Parliament												
1.3.1.14) New legislation for on-grid is enacted												
1.3.2) Support to applicable authority (EDM, MIREME, others) to establish a predictable procurement process for IPP												

Title
• 1.3.2.1) Drafting of procurement template documents and legal advice on process
◆ *1.3.2.2) Draft template procurement documents for on-grid delivered*
▼ **2) Off-grid IPP law and regulatory environment**
▼ **2.1) Definition of a National off-grid strategy**
This is start once EDM / World Bank Electrification Strategy is completed
• 2.1.1) Agreement with counterparts, DFID and World Bank on the need for an off-grid strategy and identification of entry point (FUNAE)
• 2.1.2) Preparation of SoW for the assignment
• 2.1.3) Identification of consultant and contracting
• 2.1.4) Consultant and SPEED organize study tour for MIREME and FUNAE staff
• 2.1.5) Study tour by MIREME and FUNAE to understand off-grid approach in neighboring countries
• 2.1.6) Preparation of National off-grid strategy
Strategy would include mapping of ideal mini-grid locations, consider role of FUNAE (e.g., support, not supplant private sector for mini-grids).
◆ *2.1.7) Draft off-grid strategy ready*
• 2.1.8) Workshops and discussion with stakeholders
• 2.1.9) Revision of draft strategy document
◆ *2.1.10) Final off-grid strategy ready*
▼ **2.2) Drafting of off-grid IPP enabling legislation, with focus on renewables**
• 2.2.1) SoW for review of licensing process and identification of legal barriers for private sector participation in off-grid energy services
• 2.2.2) Identification and recruitment of consultant
• 2.2.3) Prepare report that summarizes current licensing process and identifies legal barriers for private sector participation in off-grid energy services
◆ *2.2.4) Draft report on licensing process and legal barriers delivered*
• 2.2.5) Discussion on draft report with stakeholders
• 2.2.6) Finalization of report
◆ *2.2.7) Final report on licensing process and legal barriers delivered*
• 2.2.8) Prepare proposed legislation required to implement the off-grid strategy based on the report
◆ *2.2.9) Draft legislation to implement off-grid strategy delivered*
▼ **2.3) Review of VAT and import duties for renewable energy equipment**
• 2.3.1) Advocacy on removal of VAT and import duties on RE equipment as identified in DFID report and otherwise identified
▼ **3) Support for independent regulator (ARENE)**
▼ **3.1) Review of ARENA draft law to strengthen foundation for a strong regulator**
• 3.1.1) Consultant to deliver review of existing ARENE law
◆ *3.1.2) In-depth review of ARENE law delivered*
• 3.1.3) Review of law to be translated into Portuguese policy briefs
• 3.1.4) Presentation of policy briefs to Parliamentary committee and other entry points (MIREME, CTA, EDM)
◆ *3.1.5) Improved legislation for establishment of ARENE is passed*




Title
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3.2) Initial Support to ARENE (develop implementing regulations, charter, etc.)
3.2.1) Draft SoW with ARENE for assistance with drafting implementing regulations, organizational charter, Articles, etc.
3.2.2) Recruitment and deployment of consultant
3.2.3) Work with ARENE to draft implementing regulations
3.2.4) Implementing regulations approved and implemented
3.3) Define capacity needs for ARENE (dependent on approval of ARENE's law)
3.3.1) Draft SoW with ARENE and MIREME for review of existing processes and assessment of capacity gaps
3.3.2) Recruitment and deployment of consultant
3.3.3) Development of Needs Assessment
3.3.4) Needs Assessment for ARENE delivered
3.4) Training and mentoring of ARENE
3.4.1) Contracting of long term advisor to mentor ARENE, define and manage training program
3.4.2) Long term mentorship and advice to ARENE
3.4.3) Design of training program in consultation with ARENE and MIREME
3.4.4) Training and mentoring
4) Strengthening EDM
4.1) Explore options for Energy Efficiency activities
Interventions in this area will also be made in our work with the independent regulator.
4.1.1) Prepare SoW for delivery of Workshop on energy efficiency options and report outlining energy efficiency activities
4.1.2) Identification and recruitment of resources
4.1.3) Consultant prepares Workshop material
4.1.4) Workshop on options to improve energy efficiency delivered
4.1.5) Prepare report explaining benefits and economic consequences of favored options
4.1.6) Report on options for energy efficiency delivered
4.2) Support the establishment of a clear and transparent interconnection process to encourage new investments
4.2.1) Prepare SoW for review and revisions of the Grid Code
4.2.2) Identify and recruit consultants
4.2.3) Review and revise the Grid Code together with EDM
4.2.4) Publication of a grid code that is consistent with international practices
5) Staffing / Cross Cutting Charges
5.1) SPEED+ Portfolio Manager
5.2) Cross Cutting SPEED+ Costs
30% of total cross cutting funding applied to energy costs - approximately $995,400/year
5.3) SPEED+ Legal Adviser
Charge Rosemin to cross-cutting for any support to energy work
5.4) SPEED+ Portfolio Coordinator
Ashley Brown
Ashley Brown
Workshop; Travel & Per Diem
Ashley Brown
Travel & Per Diem
Ashley Brown
Workshop
Energy efficiency expert (international)
Workshop; Travel & Per Diem
Energy efficiency expert (international)
Jeffrey Rector; International engineering co
Workshop
Cross Cutting Charges to Power Africa Funds